

Consolidated Statements of Income

	Year ended March 31, 2003	Year ended March 31, 2002	Millions of yen Increase (Decrease)
Net Sales	2,332,760	2,401,098	(68,338)
Cost of Sales	1,948,636	2,047,171	
Gross profit	384,124	353,927	30,197
Selling, General and Administrative Expenses	224,231	220,587	
Operating income	159,893	133,340	26,553
Other Income (Expenses):			
Interest and dividend income	9,358	10,033	
Interest expense	(4,103)	(5,851)	
Equity in earnings of affiliates	2,322	2,408	
Gain on release of future responsibility for contributed national pension plan	112,172	-	
Gain on transfer to a defined contribution pension plan	6,206	-	
Loss on redemption of bonds	(4,964)	-	
Impairment loss on investment securities	(2,557)	-	
Impairment loss on goodwill	(37,226)	-	
Restructuring charges	(6,912)	(4,382)	
Other, net	(655)	3,435	
Income before income taxes and minority interests	233,534	138,983	94,551
Income Taxes			
Current	78,193	65,877	
Deferred	39,126	(2,841)	
Minority Interests in Net Income	5,197	3,634	
Net income	111,018	72,313	38,705

Consolidated Balance Sheets

Assets	As of March 31, 2003	As of March 31, 2002	Millions of yen Increase (Decrease)
Current Assets:			
Cash and cash equivalents	259,845	277,894	
Short-term investments	35,341	26,594	
Notes and accounts receivable, less allowance for doubtful accounts	417,527	422,516	
Inventories	196,581	188,418	
Deferred income taxes	39,495	36,621	
Other current assets	45,901	55,433	
Total current assets	994,690	1,007,476	(12,786)
Investments and Advances	601,889	600,005	1,884
Property, Plant and Equipment:			
Buildings and structures	549,811	536,296	
Machinery and equipment	1,695,672	1,657,630	
	2,245,483	2,193,926	
Less: Accumulated depreciation	(1,697,389)	(1,632,496)	
	548,094	561,430	
Land	138,283	133,964	
Construction in progress	71,701	58,173	
Net property, plant and equipment	758,078	753,567	4,511
Total	2,354,657	2,361,048	(6,391)

Liabilities and Shareholders' Equity	As of March 31, 2003	As of March 31, 2002	Millions of yen Increase (Decrease)
Current Liabilities:			
Short-term borrowings	33,898	41,723	
Current portion of long-term debt	44,805	34,845	
Notes and accounts payable	306,427	295,859	
Income taxes payable	40,342	24,756	
Accrued expenses	97,068	82,509	
Accrued bonuses to employees	46,356	44,200	
Other current liabilities	48,164	54,997	
Total current liabilities	617,060	578,889	38,171
Long-term Liabilities:			
Long-term debt	108,404	111,134	
Liability for employees' retirement benefits	140,546	177,382	
Other long-term liabilities	24,101	8,966	
Total long-term liabilities	273,051	297,482	(24,431)
Minority Interests	66,658	63,465	3,193
Shareholders' Equity:			
Common stock	187,457	173,098	
Additional paid-in capital	266,005	251,644	
Retained earnings	989,198	895,522	
Net unrealized gain on available-for-sale securities	73,237	116,827	
Foreign currency translation adjustments	(40,452)	(14,634)	
Less: Treasury stock	(77,557)	(1,245)	
Total shareholders' equity	1,397,888	1,421,212	(23,324)
Total	2,354,657	2,361,048	(6,391)

Consolidated Statements of Shareholders' Equity

	Millions of yen	
	Year ended March 31, 2003	Year ended March 31, 2002
Common Stock:		
Balance at beginning of period	173,098	173,098
Conversion of convertible bonds	14,359	0
Balance at end of period	187,457	173,098
Additional Paid-in Capital:		
Balance at beginning of period	251,644	251,643
Gain on disposal of treasury stock	20	-
Conversion of convertible bonds	14,341	1
Balance at end of period	266,005	251,644
Retained Earnings:		
Balance at beginning of period	895,522	924,467
Net income	111,018	72,313
Retirement of treasury stock	-	(84,923)
Cash dividends	(16,848)	(16,452)
Bonuses to directors and corporate auditors	(465)	(435)
Increase in retained earnings due to capital transaction	-	552
(Decrease) in retained earnings due to change of consolidation scope	(29)	-
Balance at end of period	989,198	895,522
Net Unrealized Gain on Available-for-sale Securities at End of Period	73,237	116,827
Foreign Currency Translation Adjustments at End of Period	(40,452)	(14,634)
Treasury Stock at End of Period	(77,557)	(1,245)
Total Shareholders' Equity at End of Period	1,397,888	1,421,212

Consolidated Statements of Cash Flows

Millions of yen

	Year ended March 31, 2003	Year ended March 31, 2002	Increase (Decrease)
Operating Activities:			
Income before income taxes and minority interests	233,534	138,983	
Adjustments for:			
Payment of income taxes	(62,483)	(72,464)	
Impairment loss on goodwill	37,349	4,785	
Depreciation	146,651	147,277	
(Decrease)/Increase in liability for retirement benefits	(37,936)	2,912	
(Decrease) in prepaid pension cost	(100,135)	-	
Foreign exchange loss	1,004	518	
Equity in earnings of affiliates	(2,322)	(2,408)	
Loss on sale or disposal of property, plant and equipment, net	4,691	5,691	
Changes in assets and liabilities:			
Decrease/(Increase) in notes and accounts receivable	4,682	(18,893)	
(Increase)/Decrease in inventories	(12,640)	13,003	
Increase/(Decrease) in notes and accounts payable	10,495	(14,201)	
Increase of recognition of defined contribution pension payable	18,063	-	
Other, net	26,391	1,460	
Total adjustments	33,810	67,680	
Net cash provided by operating activities	267,344	206,663	60,681
Investing Activities:			
Acquisition of property, plant and equipment	(179,339)	(188,277)	
Purchase of available-for-sale securities	(53,864)	(39,332)	
Proceeds from sale and redemption of available-for-sale securities	31,253	74,254	
Other, net	(8,668)	(2,902)	
Net cash used in investing activities	(210,618)	(156,257)	(54,361)
Financing Activities:			
Net (decrease)/increase in short-term borrowings	(8,491)	22,355	
Increase in long-term debt	675	3,474	
Repayments of long-term debt	(6,728)	(5,843)	
Increase in long-term bonds	99,985	-	
Repayments of long-term bonds	(64,964)	-	
Dividends paid	(16,848)	(16,452)	
Purchase of treasury stock	(76,315)	(85,582)	
Other, net	(1,244)	(1,155)	
Net cash used in financing activities	(73,930)	(83,203)	9,273
Foreign Currency Translation Adjustments on Cash and Cash Equivalents	(1,758)	7,117	(8,875)
Net (Decrease)/Increase in Cash and Cash Equivalents	(18,962)	(25,680)	6,718
Cash and Cash Equivalents at Beginning of Period	277,894	303,493	(25,599)
Cash and Cash Equivalents of Newly Consolidated Subsidiaries	913	81	832
Cash and Cash Equivalents at End of Period	259,845	277,894	(18,049)

Segment Information

1. Geographical Segments (by company location)

			Millions of yen	
			Year ended March 31, 2003	Year ended March 31, 2002
Sales	Japan	Customers	1,355,925	1,304,249
		Intersegment	374,770	338,858
		Total	1,730,695	1,643,107
	The Americas	Customers	531,303	630,714
		Intersegment	9,267	12,602
		Total	540,570	643,316
	Europe	Customers	269,499	304,194
		Intersegment	4,489	5,073
		Total	273,988	309,267
	Asia & Oceania	Customers	176,033	161,941
		Intersegment	9,837	7,456
Total		185,870	169,397	
Eliminations		(398,363)	(363,989)	
Consolidated		2,332,760	2,401,098	
Operating Income (Loss)	Japan	123,235	113,454	
	The Americas	28,173	18,261	
	Europe	(3,965)	(5,885)	
	Asia & Oceania	12,360	7,596	
	Eliminations	90	(86)	
	Consolidated	159,893	133,340	
Assets	Japan	1,497,411	1,456,499	
	The Americas	287,457	306,970	
	Europe	239,946	231,095	
	Asia & Oceania	137,230	123,322	
	Corporate and eliminations	192,613	243,162	
	Consolidated	2,354,657	2,361,048	

2. Sales by Customer Location

			Millions of yen	
			Year ended March 31, 2003	Year ended March 31, 2002
Japan		1,325,637	1,277,865	
		56.8%	53.2%	
The Americas		539,299	632,797	
		23.1%	26.4%	
Europe		274,271	310,964	
		11.8%	12.9%	
Asia & Oceania		188,863	174,899	
		8.1%	7.3%	
Others		4,690	4,573	
		0.2%	0.2%	
Net Sales		2,332,760	2,401,098	