

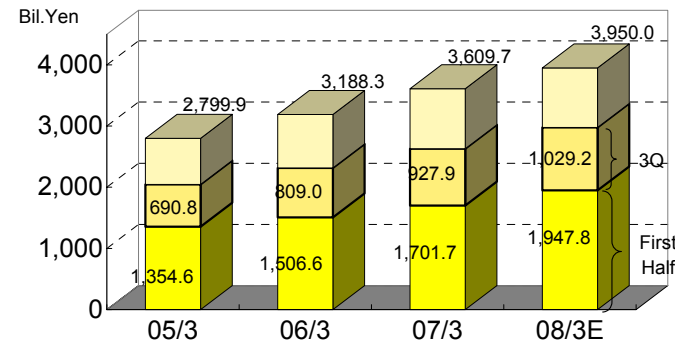
1. Consolidated Financial Results

**-Sales and Income increased from the previous year.
-No change of Estimate for FY 2007.**

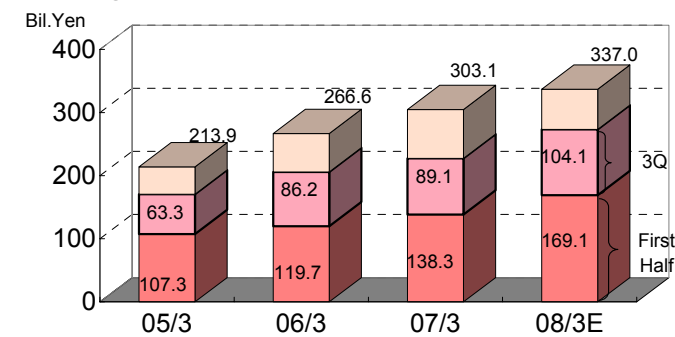
Income Statements

Account	(Ratio to Sales)				(Unit: Billions of Yen)			
	07/12 (3 months)	06/12 (3 months)	Change	Change (%)	08/3 Estimate	Change from 07/3	Change (%)	
Net Sales	(100.0) 1,029.2	(100.0) 927.9	101.3	10.9	(100.0) 3,950.0	340.3	9.4	
Cost of Sales	(81.7) 840.5	(82.4) 764.2	76.3					
SGA Expenses	(8.2) 84.5	(8.0) 74.6	9.9					
Operating Income	(10.1) 104.1	(9.6) 89.1	15.0	16.9	(8.5) 337.0	33.9	11.2	
Non-Operating Income	9.2	7.9	1.3		19.0	-0.1		
Extraordinary Income (Loss)	-	0.6	-0.6		-3.0	-0.6		
Income Before Income Taxes	(11.0) 113.4	(10.5) 97.6	15.8	16.2	(8.9) 353.0	33.3	10.4	
Net Income	(7.2) 73.8	(6.7) 61.7	12.0	19.5	(5.8) 228.0	22.8	11.1	
Foreign Exchange Rate(US\$)	112 Yen	117 Yen			113 Yen			
Foreign Exchange Rate(Euro)	163 Yen	150 Yen			160 Yen			
Consolidated Subsidiaries	186	177			-			
Affiliates under Equity Method	33	31			-			

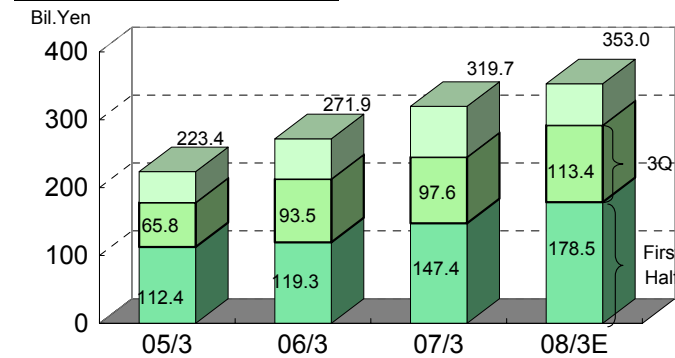
Sales



Operating Income



Income before Income Taxes



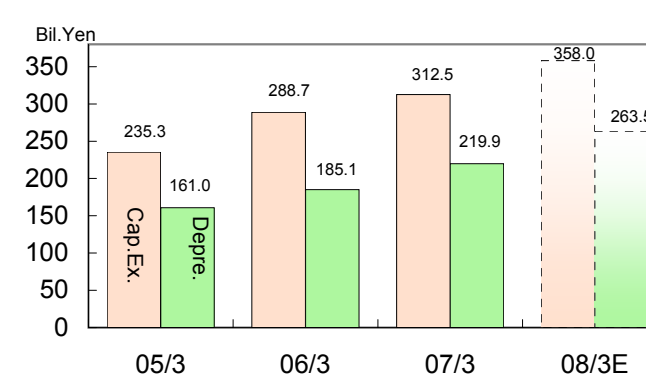
Changes in Income before Income Taxes (06/12 => 07/12)

Positive Factors		Negative Factors	
Production volume increase	28.6	Depreciation	-11.7
Cost reduction	18.0	(Tax amendment -5.0 is included)	
Currency exchange gain	2.9	Labor cost increase	-9.2
Non-operating income increase	1.3	Product mix	-6.4
		Raw material cost increase	-0.1
		Expense and others	-7.0
		Extraordinary income decrease	-0.6
Sub Total	50.8	Sub Total	-35.0
Total Increase	15.8		

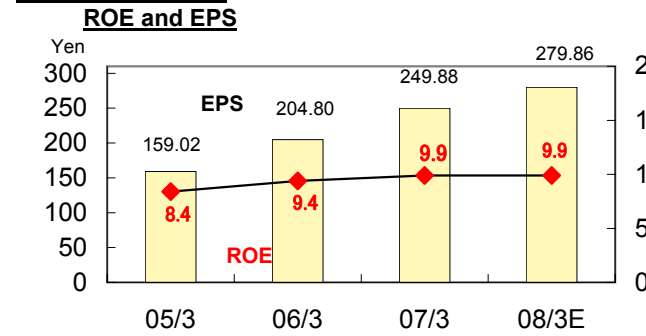
Geographical Segments By Company Location

	07/12 (3 months)		06/12 (3 months)		Change (%)	Local Currency	08/3 Estimate
	Sales	Margin	Sales	Margin			
Japan	713.0		665.5		7.1%	7.1%	2,701.0
The Americas	197.9		185.2		6.8%	8.4%	834.0
Europe	156.5		132.5		18.2%	10.1%	587.0
Asia & Oceania	157.6		123.6		27.6%	20.6%	611.0
Eliminations	-195.9		-178.9		-	-	-783.0
Sales	1,029.2		927.9		10.9%	9.1%	3,950.0
Japan	64.9	9.1%	70.3	10.6%	-7.6%	-7.6%	199.0
The Americas	9.2	4.6%	5.6	3.0%	64.4%	63.5%	41.5
Europe	5.8	3.7%	3.3	2.5%	76.2%	61.6%	23.0
Asia & Oceania	24.5	15.5%	11.8	9.5%	107.8%	92.2%	73.0
Eliminations	-0.2	-	-1.8	-	-	-	0.5
Operating Income	104.1	10.1%	89.1	9.6%	16.9%	14.2%	337.0

Capital Expenditures and Depreciation



Financial Indices



Capital Expenditures, Depreciation and R&D Expenditures

	05/3		06/3		07/3		07/12 9months		08/3E		Progress to 08/3E
	Bil. Yen	Ratio	Bil. Yen	Ratio	Bil. Yen	Ratio	Bil. Yen	Ratio	Bil. Yen	Ratio	
Japan	145.1		202.0		210.7		168.0		249.0		67.5%
The Americas	34.6		31.6		40.4		30.2		45.0		67.0%
Europe	30.6		23.6		24.8		22.5		25.0		89.9%
Asia & Oceania	25.0		31.5		36.6		27.4		39.0		70.1%
Capital Expenditures	235.3		288.7		312.5		248.0		358.0		69.3%
Japan	111.7		128.6		153.3		134.5		187.0		71.9%
The Americas	19.8		22.2		24.4		20.7		28.0		73.9%
Europe	17.6		18.3		21.4		17.8		24.0		74.0%
Asia & Oceania	11.8		16.1		20.7		18.6		24.5		75.7%
Depreciation	161.0		185.1		219.9		191.5		263.5		72.7%
R&D Expenditures (Ratio to Sales)	(8.5)		(8.0)		(7.8)		(7.6)		(7.8)		73.0%

Other Financial Indices

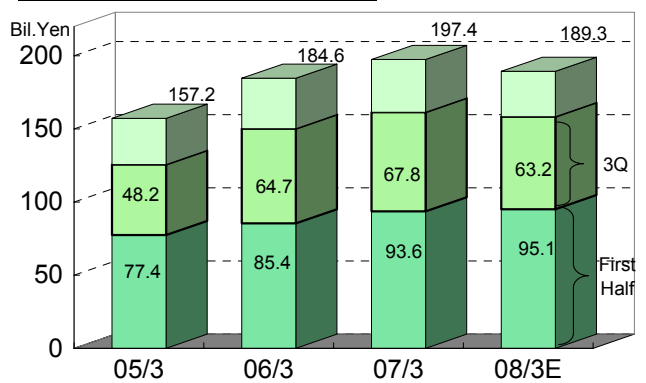
	05/3	06/3	07/3	08/3 Estimate
EPS	159.02	204.80	249.88	279.86
Dividends per Share	32.00	38.00	45.00	50.00
ROE	8.4	9.4	9.9	9.9
Return on Sales	4.7	5.3	5.7	5.8
Return on total Assets	5.0	5.5	5.7	-
PER (times)	16.8	22.7	17.5	-
Pay-out Ratio (Consolidated)	20.1	18.6	18.0	17.9
Pay-out Ratio (Parent Only)	24.7	24.1	26.8	30.9

2. Non-Consolidated Financial Results

Income Statements

Account	(Ratio to Sales)				(Unit: Billions of Yen)			
	07/12 (3months)	06/12 (3months)	Change Bil. Yen	Change(%)	08/3 Estimate	Change from 07/3 Bil. Yen	Change(%)	
Net Sales	(100.0) 651.3	(100.0) 602.7	48.6	8.1	(100) 2,444.0	151.1	6.6	
Cost of Sales	(86.7) 564.7	(84.8) 511.0	53.7					
SGA Expenses	(5.3) 34.5	(5.5) 33.3	33.3	1.2				
Operating Income	(8.0) 52.0	(9.7) 58.3	-6.3	-10.8	(6.4) 157.0	-9.3	-5.6	
Non-Operating Income	11.2	10.9	0.3		35.0	-0.9		
Extraordinary Income (Loss)	-	-1.4	1.4		-2.7	2.1		
Income Before Income Taxes	(9.7) 63.2	(11.2) 67.8	-4.6	-6.7	(7.7) 189.3	-8.0	-4.1	
Net Income	(6.7) 43.4	(7.3) 43.8	-0.4	-0.9	(5.4) 132.0	-5.9	-4.3	
Domestic Car Production (000)	3,150	2,980			11,910			
Foreign Exchange Rate(US\$)	112 Yen	117 Yen			113 Yen			
Foreign Exchange Rate(Euro)	163 Yen	150 Yen			160 Yen			

Income before Income Taxes



Changes in Income before Income Taxes (06/12 => 07/12)

Positive Factors		Negative Factors	
Production volume increase	15.1	Product mix	-9.3
Cost reduction	9.0	Depreciation	-7.7
Currency exchange gain	1.2	(Tax amendment -3.5 is included)	
Non-Operating income increase	0.3	Labor cost increase	-6.0
Extraordinary loss decrease	1.4	Raw material cost increase	-0.1
		Expense and others	-8.5
Sub Total	27.0	Sub Total	-31.6
Total Decrease	-4.6		